

## AUDIT AND RISK COMMITTEE

A meeting of the committee will be held at **1500 hours** on **Tuesday 09 June 2026**, in rooms 2.16/2.17, Department W.

### DRAFT AGENDA

	Paper	Lead
<b>1. Welcome, apologies and declaration of interests</b>	N/A	A Pryde
<b>2. Deep dive</b>		
TO CONSIDER a deep dive on student and staff casework (40 mins)	ARC25/39	J Pallant L Lester
<b>3. Risk Management</b>		
TO CONSIDER an update on external risks (15 mins)	ARC25/40	C Bailey
<b>4. Internal audit</b>		
a) TO CONSIDER planned internal audit reports: <ul style="list-style-type: none"> <li>Data Management and Retention;</li> <li>Budget Setting and Management;</li> <li>Student recruitment and UKVI Compliance Culture;</li> <li>Workforce Planning. (20 mins)</li> </ul>	ARC25/41	KPMG
b) TO CONSIDER the draft Internal Audit Plan for 2026–27 (10 mins)	ARC25/42	KPMG
<b>5. External audit</b>		
TO CONSIDER the external Audit Plan 2025–26 and fees (10 mins)	ARC25/43	BDO
<b>6. Statutory and regulatory compliance</b>		
TO CONSIDER the legal compliance report (15 mins)	ARC25/44	J Morgan
<b>7. Financial policies</b>		
TO CONSIDER any financial policies requiring review or approval	TBC	TBC
<b>8. Standing reports</b>		
a) TO NOTE any disclosures under the Whistleblowing Policy since the last meeting (2 mins)	Oral report	J Morgan
b) TO NOTE any allegations of fraud or financial irregularities occurring since the last meeting (3 mins)	Oral report	K Kröger

**9. Committee management and reporting**

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| a) TO CONFIRM the minutes of the meeting held on 03 March 2026 (5 mins) | ARC25/45 | A Pryde |
| b) TO NOTE the matters arising (3 mins)                                 | ARC25/46 | A Pryde |
| c) TO CONSIDER the annual schedule of business for 2026–27 (2 mins)     | ARC25/47 | A Pryde |

**10. Any other business** N/A A Pryde

**11. Dates of meetings 2026–27**

- Wednesday 16 September 2026 at 1515 hours.
- Thursday 05 November 2026 at 1515 hours.
- Wednesday 10 March 2027 at 1500 hours.
- Wednesday 16 June 2027 at 1500 hours.