



### Annual schedule of business 2026–27

<b>Outcome requested:</b>	Audit and Risk Committee is asked to <b>consider</b> the indicative annual schedule of business for the academic year 2026–27 and proposed deep dive topics.
<b>Executive Summary:</b>	<p>Audit and Risk Committee is asked to <b>consider</b> the indicative annual schedule of business for 2026–27. Below are proposed deep dive topics. Members are invited to comment on the proposed topics and to put forward other suggestions.</p> <ul style="list-style-type: none"> <li>• academic assurance (looking at how we have approached our academic governance review, what it has delivered and how it aligns to regulatory requirements and practice in the sector);</li> <li>• cyber security;</li> <li>• student recruitment and income diversification;</li> <li>• government relations.</li> </ul>
<b>QMUL Strategy:</b>	The schedule of business relates to all aspects of the strategic plan.
<b>Internal/External regulatory/statutory reference points:</b>	<p>OfS Terms and conditions of funding CUC Audit Committees Code of Practice CUC Handbook for Members of Audit Committees in Higher Education Institutions Annual Provider Review requirements Audit and Risk Committee terms of reference</p>
<b>Strategic Risks:</b>	Effective governance supports all aspects of the strategy.
<b>Equality Impact Assessment:</b>	Not required.
<b>Subject to prior and onward consideration by:</b>	For consideration by the Committee only.
<b>Confidential paper under FOIA/DPA</b>	No
<b>Timing:</b>	Considered annually by the Committee.
<b>Author:</b>	Jonathan Morgan, Chief Governance Officer
<b>Date:</b>	02 June 2026
<b>Senior Management/External Sponsor</b>	Dr Alix Pryde, Chair of Audit and Risk Committee

## Audit and Risk Committee Schedule of Business 2026–27

### 16 September 2025

The meeting will be preceded by an *in camera* meeting with the Internal Auditors.

Risk Management	Deep dive on AI
	Strategic Risk Register
	Annual report on whistleblowing cases in 2025–26
Financial Control	Fraud/financial irregularities occurring since the last meeting
Statutory and Regulatory Compliance	Annual assurance report on research integrity cases in 2025–26
Internal Audit	Progress report on actions from previous audits
	Planned internal audit reports
	Draft internal audit annual report for 2025–26 and
	Final internal audit plan for 2026–27
External Audit	Progress report on actions from the 2025 Management Letter
	Update on the 2025 audit (oral report)
	Draft narrative for the Financial Statements 2026
Committee Management and Reporting	Annual update on declarations of interests
	First draft of the Committee's Annual Report for 2025–26
	Review of the Committee's terms of reference, membership and outcomes from the annual effectiveness review

### 05 November 2026

The meeting will be preceded by an *in camera* meeting with the External Auditors.

Risk Management	Deep dive topic to be agreed
	Whistleblowing cases since the last meeting
Financial Control	Fraud/financial irregularities since the last meeting
Statutory and Regulatory Compliance	Fire, Health and Safety Annual Report 2025–26
	Prevent Duty Annual Monitoring Return 2025–26
Data Quality	Transparent Approach to Costing (TRAC) process for 2025–26
Internal Audit	Planned internal audit reports
	Final Internal Audit Annual Report 2025–26
External Audit	Audited Financial Statements 2026
	External Audit Management Representation Letter
	External Auditor's Annual Report
Committee Management and Reporting	Second draft of the Committee's Annual Report for 2025–26

**10 March 2027**

Risk Management	Deep dive topic to be agreed
	Strategic Risk Register, including an update on cyber security
	Whistleblowing cases since the last meeting
Financial Control	Fraud/financial irregularities occurring since the last meeting
Data Quality	Transparent Approach to Costing (TRAC) return
Statutory and Regulatory Compliance	Legal compliance report
External Audit	Annual review of external auditor appointment
Internal Audit	Planned internal audit reports
	Progress report on actions from previous audits
	Annual review of internal auditor appointment

**16 June 2027**

Risk Management	Deep dive topic to be agreed
	Whistleblowing cases since the last meeting
	Update on external risks
Financial Control	Fraud/financial irregularities occurring since the last meeting
Statutory and Regulatory Compliance	Legal compliance report
Internal Audit	Planned internal audit reports
	Draft internal audit plan for 2027–28
External audit	External audit plan and fees for 2026–27
Committee Management and Reporting	Annual schedule of business for 2027–28