

AUDIT AND RISK COMMITTEE

A meeting of the committee will be held at **1500 hours** on **Tuesday 09 June 2026**, in rooms 2.16/2.17, Department W.

AGENDA

| | Paper | Lead |
|---|-------------|-----------------------|
| 1. Welcome, apologies and declaration of interests | N/A | A Pryde |
| 2. Deep dive | | |
| TO CONSIDER a deep dive on student and staff casework (40 mins) | ARC25/39 | J Pallant L Lester |
| 3. Risk Management | | |
| a) TO CONSIDER key messages and risks to be highlighted in the drafting of the financial statements (15 mins) | ARC25/40 | C Bailey |
| b) TO CONSIDER an update on KPI lead indicators (15 mins) | ARC25/41 | C Bailey |
| 4. Internal audit | | |
| a) TO CONSIDER the progress report and planned internal audit reports: <ul style="list-style-type: none"> • budget setting and management; • student recruitment and UKVI culture (15 mins) | ARC25/42 | KPMG |
| b) TO CONSIDER the draft internal audit plan for 2026–27 (10 mins) | ARC25/43 | KPMG |
| 5. External audit | | |
| a) TO CONSIDER the external audit plan and fees for 2025–26 (10 mins) | ARC25/44 | BDO |
| b) TO NOTE an update on FRS102 preparations (5 mins) | ARC25/45 | K Kröger |
| 6. Statutory and regulatory compliance | | |
| TO CONSIDER a report on legal compliance (15 mins) | ARC25/46 | J Morgan |
| 7. Standing reports | | |
| a) TO CONSIDER any disclosures under the Whistleblowing Policy (5 mins) | Oral report | J Morgan |

b) TO CONSIDER any allegations of fraud or financial irregularities (3 mins) Oral report K Kröger

8. Committee management and reporting

a) TO CONFIRM the minutes of the meeting held on 03 March 2026 (5 mins) ARC25/47 A Pryde

b) TO NOTE the matters arising (3 mins) ARC25/48 A Pryde

c) TO CONSIDER the annual schedule of business for 2026–27 (2 mins) ARC25/49 A Pryde

9. Any other business

N/A A Pryde

10. Dates of meetings 2026–27

- Wednesday 16 September 2026 at 1515 hours.
- Thursday 05 November 2026 at 1515 hours.
- Wednesday 10 March 2027 at 1500 hours.
- Wednesday 16 June 2027 at 1500 hours.