Queen Mary
University of London

FINANCE AND INVESTMENT COMMITTEE

Meeting to be held at **1530 hours** on **Thursday 06 November 2025**
in Rooms 2.16/2.17, Department W.

AGENDA

		Paper	Led by
1.	**Welcome, apologies and declaration of interests**	N/A	I Jenkins
2.	**Financial performance**		
	TO CONSIDER the management accounts, including an update on student enrolments (15 mins)	FIC25/10	T Skeen
3.	**Financial Statements 2024–25**		
	TO RECOMMEND to Council the draft financial statements and going concern assessment, a comparison of the final and draft outturn, and a report on the financial performance of subsidiaries (45 mins)	FIC25/11	K Kröger / T Skeen
4.	**Budget 2026–27**		
	TO APPROVE the budget principles for 2026–27 and the approach to 2029–30 (15 mins)	FIC25/12	K Kröger
5.	**Financial policies**		
	TO RECOMMEND to Council:		
	a) the Financial Regulations (5 mins)	FIC25/13	T Skeen
	b) the Investment Policy (15 mins)	FIC25/14	T Skeen
6.	**Strategic Investment**		
	TO CONSIDER:		
	a) an internal audit report on capital projects (15 mins)	FIC25/15	J Morgan
	b) an update on the estates strategy (15 mins)	FIC25/16	S Ellis
7.	**Committee management and reporting**		
	a) TO CONFIRM the minutes of the meeting on 25 September 2025 (3 mins)	FIC25/17	I Jenkins
	b) TO CONSIDER matters arising from previous meetings (10 mins)	FIC25/18	I Jenkins
	c) TO NOTE the draft agenda for the next meeting (2 mins)	FIC25/19	I Jenkins
8.	**Any other business**		

TO NOTE oral updates in relation to:

a) the OfS interim financial return;	T Skeen
b) transnational education in Indonesia;	C Bailey
c) the potential development of a dental outreach centre.	K Kröger