

COUNCIL AGENDA

Meeting to be held on **Thursday 27 November 2025** at **1600 hours**
in the Colette Bowe Room, Queens' Building.

STANDING REPORTS

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| 1. | Welcome, apologies and declarations of interests | N/A | L Tu |
| 2. | Chair's update | | |
| | TO NOTE an oral report from the Chair | Oral report | L Tu |
| 3. | President and Principal's report | | |
| | TO CONSIDER a report from the President and Principal (10 mins) | QM2025/16 | C Bailey |
| 4. | QMSU President's report | | |
| | TO CONSIDER a report from the QMSU President (10 mins) | QM2025/17 | D Selastin |

STRATEGIC ITEMS

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| 5. | Student employability | | |
| | TO CONSIDER a deep dive on student employability (30 mins) | QM2025/18 | S Marshall
C Shelley |
| 6. | Cost recovery on research | | |
| | TO CONSIDER a deep dive on cost recovery on research (45 mins) | QM2025/19 | A Livingston
B Butland |
| 7. | Whitechapel Road development site | | |
| | TO CONSIDER an update on the Whitechapel Road development site (20 mins) | QM2025/20 | C Bailey |

ASSURANCE ITEMS

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| 8. | Financial Statements and Accountability Return | | |
| | a) TO CONSIDER the minutes and annual report of Audit and Risk Committee (10 mins) | QM2025/21
QM2025/22 | P Thompson |
| | b) TO APPROVE the Letter of Representation (1 min) | QM2025/23 | P Thompson |

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| c) TO CONSIDER the External Auditor's Annual Report (10 mins) | QM2025/24 | J Aston (BDO) |
| d) TO APPROVE the Financial Statements (10 mins) | QM2025/25 | K Kröger |
| e) TO CONSIDER the Internal Auditor's Annual Report (5 mins) | QM2025/26 | P Thompson |
| f) TO APPROVE the Prevent Duty Annual Monitoring Return (2 mins) | QM2025/27 | J Morgan |

9. Fire, Health and Safety

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| TO CONSIDER the Fire, Health and Safety Annual Report (5 mins) | QM2025/28 | J Morgan |
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GOVERNANCE ITEMS

10. Finance and Investment Committee

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| TO NOTE the minutes of Finance and Investment Committee and TO CONSIDER an update on the current financial position (5 mins) | QM2025/29
QM2025/30 | I Jenkins /
K Kröger |
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11. Senate

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| TO NOTE the minutes of Senate (5 mins) | QM2025/31 | C Bailey |
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12. Policies for approval

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| TO APPROVE:
a) the Delegation Framework
b) the Financial Regulations;
c) the Investment Policy. (10 mins) | QM2025/32 | J Morgan |
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13. Remuneration Committee *

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| TO APPROVE the Remuneration Annual Report | QM2025/33 | M Tatton |
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14. Committee terms of reference *

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| TO APPROVE updated terms of reference for:
a) Audit and Risk Committee;
b) Governance Committee;
c) Remuneration Committee. | QM2025/34 | J Morgan |
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COMMITTEE MANAGEMENT AND REPORTING

15. Minutes of the last meeting

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| TO CONFIRM the minutes of the meeting held on 09 October 2025 (2 mins) | QM2025/35 | L Tu |
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16. Matters arising *

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| TO NOTE matters arising from the minutes | QM2025/36 | J Morgan |
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17. Decisions since the last meeting *

TO NOTE decisions taken and the use of the Common Seal since the last meeting QM2025/37 J Morgan

18. Agenda for the next meeting *

TO NOTE the draft agenda for the next meeting QM2025/38 J Morgan

* item will be taken without discussion unless a request to open the item for discussion is sent to the Chair or Secretary before the meeting.