

DRAFT COUNCIL AGENDA

Meeting to be held on **Thursday 19 March 2026** at **1600 hours**
in the Colette Bowe Room, Queens' Building.

STANDING REPORTS

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|-----------|--|-------------|------------|
| 1. | Welcome, apologies and declarations of interests (3 mins) | N/A | N/A |
| 2. | Chair's update | | |
| | TO NOTE an update from the Chair (2 mins) | Oral report | L Tu |
| 3. | President and Principal's report | | |
| | TO CONSIDER a report from the President and Principal (30 mins) | QM2025/43 | C Bailey |
| 4. | QMSU President's report | | |
| | TO CONSIDER a report from the QMSU President (5 mins) | QM2025/44 | D Selastin |

STRATEGIC ITEMS

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|-----------|--|-----------|-------------|-----------|
| 5. | Future business models | | | |
| | TO CONSIDER a discussion on future business models (30 mins) | QM2025/45 | Senior Team | Executive |
| 6. | Budget 2026–27 | | | |
| | TO APPROVE the budget for 2026–27 (30 mins) | QM2025/46 | K Kröger | |
| 7. | Capital plan 2026–27 | | | |
| | TO CONSIDER the capital plan for 2026–27 (20 mins) | QM2025/47 | S Ellis | |

ASSURANCE ITEMS

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| 8. | Steps to reduce operating costs | | |
| | TO CONSIDER an update on steps to reduce operating costs (30 mins) | QM2025/48 | K Kröger |

GOVERNANCE ITEMS

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| 9. | Finance and Investment Committee minutes |
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TO NOTE the minutes of the Finance and Investment Committee meeting held on 10 March 2026 and TO CONSIDER the current financial position (10 mins) QM2025/49 R Whiteman
QM2025/50 K Kröger

10. Audit and Risk Committee

TO NOTE the minutes of the Audit and Risk Committee meeting held on 03 March 2026 (5 mins) QM2025/51 A Pryde

11. Senate

TO NOTE the minutes of Senate (5 mins) QM2025/52 C Bailey

COMMITTEE MANAGEMENT AND REPORTING

12. Minutes of the last meeting

TO CONFIRM the minutes of the meeting held on 27 November 2025 (2 mins) QM2025/53 L Tu

13. Matters arising

TO NOTE matters arising from the minutes (3 mins) QM2025/54 J Morgan

14. Decisions since the last meeting*

TO NOTE the decision taken and use of the Common Seal since the last meeting QM2025/55 J Morgan

15. Agenda for the next meeting*

TO NOTE the draft agenda for the next meeting QM2025/56 J Morgan