

COUNCIL AGENDA

Meeting to be held on Thursday 19 March 2026 at 1600 hours
in the Colette Bowe Room, Queens' Building, Mile End Campus.

STANDING REPORTS

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|-----------|--|-------------|------------|
| 1. | Welcome, apologies and declarations of interests | | L Tu |
| 2. | Chair's update | | |
| | TO NOTE an update from the Chair | Oral report | L Tu |
| 3. | President and Principal's report (10mins) | | |
| | TO CONSIDER a report from the President and Principal | QM2025/40 | C Bailey |
| 4. | QMSU President's report (10mins) | | |
| | TO CONSIDER a report from the QMSU President and the Impact report for 2024–25 | QM2025/41 | D Selastin |

STRATEGIC ITEMS

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|-----------|--|-----------|-----------------------|
| 5. | Strategic risks and performance (15mins) | | |
| | TO CONSIDER the Strategic Risk Register and institutional KPIs | QM2025/42 | C Bailey |
| 6. | Strategy update (15mins) | | |
| | TO CONSIDER the approach and timeline to update Strategy 2030 and the brand | QM2025/43 | C Bailey
M Leggett |
| 7. | Reductions in operating costs (15mins) | | |
| | TO CONSIDER an update on progress and plans to reduce operating costs across education, research and professional services | QM2025/44 | C Bailey
K Kröger |
| 8. | Budget 2026–27 (20mins) | | |
| | a) TO APPROVE the budget for 2026–27 | QM2025/45 | K Kröger |
| | b) TO NOTE the financial forecasts to 2030–31 | | |
| 9. | Capital plan and budget 2026–27 (10mins) | | |
| | TO APPROVE the capital plan and budget for 2026–27 | QM2025/46 | K Kröger |

GOVERNANCE AND ASSURANCE ITEMS

- 10. Access and Participation Plan (5mins)**
- TO CONSIDER an update on delivery of the Access and Participation Plan QM2025/47 J Morgan
- 11. Finance and Investment Committee (10mins)**
- a) TO NOTE the minutes of the Finance and Investment Committee meeting held on 05 March 2026 QM2025/48 R Whiteman
- b) TO CONSIDER the current financial position QM2025/49 K Kröger
- c) TO CONSIDER an update on the Whitechapel Development Site QM2025/50 C Bailey
- 12. Audit and Risk Committee (5mins)**
- a) TO NOTE the minutes of the Audit and Risk Committee meeting held on 03 March 2026 QM2025/51 A Pryde
- b) TO APPROVE the reappointment of the external and internal auditors
- 13. Governance Committee (10mins)**
- a) TO NOTE the minutes of the Governance Committee meeting held on 23 February 2026 QM2025/52 J Morgan
- b) TO CONSIDER a report on governance effectiveness QM2025/53 J Morgan
- 14. Senate (5mins)**
- TO NOTE the minutes of the Senate meetings held on 11 December 2025 and 12 March 2026 QM2025/54 C Bailey
- 15. Policies for approval (5mins)**
- TO APPROVE:
- a) an update to the Code of Practice on Free Speech QM2025/55 J Morgan
- b) updates to Ordinances 3 and 9 QM2025/56 J Morgan

COMMITTEE MANAGEMENT AND REPORTING

- 16. Minutes of the last meeting (2mins)**
- TO CONFIRM the minutes of the meeting held on 27 November 2025 QM2025/57 L Tu
- 17. Matters arising (3mins)**
- TO NOTE matters arising from the minutes QM2025/58 J Morgan
- 18. Decisions since the last meeting***
- TO NOTE the decisions taken and use of the Common Seal since the last meeting QM2025/59 J Morgan

19. Agenda for the next meeting*

TO NOTE the draft agenda for the next meeting

QM2025/60 J Morgan

RESERVED BUSINESS

20. Reserved item (40mins)

Reserved item

QM2025/61 C Bailey

* Item will be taken without discussion unless a request to open the item for discussion is sent to the Chair or Secretary before the meeting