



Matters arising

Outcome requested:	Council is asked to note the matters arising from the minutes of previous meetings.
Executive Summary:	N/A
QMUL Strategy:	Effective governance supports the achievement of all strategic aims.
Internal/External reference points:	N/A
Strategic Risks:	N/A
Equality Impact Assessment:	N/A
Subject to prior and onward consideration by:	By Council only
Confidential paper under FOIA/DPA:	No
Timing:	Matters arising are reported to the following meeting of Council.
Author:	Dr Nadine Lewycky, Head of Secretariat
Date:	12 March 2026
Senior Management Sponsor:	Jonathan Morgan, University Secretary

Minute	Action	Person responsible	Progress
2025.022[e]	<p>Deep dive on cost recovery in research (QM2025/19) The Chair of Council said that, in future conversations on research overhead recovery, it would also be helpful to understand the fixed costs of research and what steps could be taken to reduce them.</p>	Chief Financial Officer	A briefing paper on the fixed costs of research is in the meeting folder in the document library.
2025.026[c]	<p>External auditor's annual report (QM2025/24) It was expected that the Office for Students would increase its scrutiny of university governance following the failings at the University of Dundee. The white paper on post-16 skills indicated an increased focus on ensuring that executives and governing bodies have the right skills. The Committee of University Chairs was in the process of developing a revised governance code, following which the Office for Students would consider changes to its own regulatory framework. Learning from the experience at the University of Dundee, it was important for Council members at Queen Mary to have confidence in the process of financial scrutiny at Finance and Investment Committee and to have sufficient knowledge to ask questions. Sector-wide training about the financial model of universities was available and would be shared with members after the meeting</p>	Chief Financial Officer	Training from BUFDG on finance for non-financial managers can be accessed through this link .
2025.029[c]	<p>Prevent Duty annual monitoring return (QM2025/27) Council asked whether free speech could be included as a discussion topic on a future agenda.</p>	University Secretary	An update to the Code of Practice on Free Speech is included on the Council agenda under item 15. At its meeting on 11 June 2026, Senate will consider a plan to meet the new duty placed on universities to promote (as well as secure) free speech and academic freedom. It is therefore proposed to schedule a further discussion at Council on 9 July 2026.