



Matters arising

Outcome requested:	Council is asked to note the matters arising from the minutes of previous meetings.
Executive Summary:	N/A
QMUL Strategy:	Effective governance supports the achievement of all strategic aims.
Internal/External reference points:	N/A
Strategic Risks:	N/A
Equality Impact Assessment:	N/A
Subject to prior and onward consideration by:	By Council only
Confidential paper under FOIA/DPA:	No
Timing:	Matters arising are reported to the following meeting of Council.
Author:	Dr Nadine Lewycky, Head of Secretariat
Date:	02 July 2026
Senior Management Sponsor:	Jonathan Morgan, University Secretary

Minute	Action	Person responsible	Progress
2025.074[d]	Curriculum 2030 (QM2025/64) Council noted that a shared understanding of excellence and the non-negotiables was necessary for the programme to be implemented successfully. The education leadership team was investing more time in up-front conversations with colleagues and acceptance of the outcomes would be critical to the success of the change programme. Council asked about the proposed timescale, given that the goal was to improve our academic provision ahead of TEF 2027. It was agreed to consider an action plan for TEF 2027 at the next Council meeting.	Vice-President (Education)	An action plan for TEF2027 will be discussed under item 6.
2025.075[b]	Update on progress to reduce education, research and operating costs (QM2025/65) Council asked how discussions about financial pressures were being balanced with the need to improve the quality of education. The Curriculum 2030 programme proposed to raise the overall quality of education through more effective and efficient modes of delivery. It was agreed to share information with Council on investment in the development of people to support the change.	Senior Executive Team	More detailed information on the investment in the development of people will be shared in the next update to Council in the autumn.
2025.076[e]	Staff survey (QM2025/66) Council asked for additional data to contextualise the results, particularly the correlation between engagement and staff retention.	Director of Human Resources	The contextual data was provided to Audit and Risk Committee as part of the update on lead indicators (ARC25/41) and a summary of which was shared with Council for the optional call on the staff survey. This is available in the document library.